

11 August 1972

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MEMORANDUM FOR: [REDACTED]

SUBJECT: Research and Development to Improve Intelligence Production

1. Attached references include:

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a. [REDACTED] memo to [REDACTED] "Analyst R&D and Training," 27 July 1972 (Tab A).

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b. DCI/IC/PRG Project 4-72, "Research and Development Relating to Intelligence Production," project statement approved by the D/DCI/IC on 9 March 1972 (Tab B).

c. A set of memoranda relating to an abortive PRG effort to take advantage of ARPA-supported research related to intelligence production (Tab C). Included are:

(1) Memo for Mr. Tweedy, "Follow-On to the ARPA Utilization Conference," 8 May 1972.

(2) MOR, "Conference with Director of Behavioral Sciences, ARPA," 11 May 1972.

(3) Memo for Mr. Tweedy, "ARPA-Supported Research Relating to Intelligence Production," with attachments which would have launched a project, if approved by the DCI.

(4) Memo for Mr. Tweedy, "Ed Proctor's Reaction to ARPA Research Proposal," 18 May 1972.

(5) Memo for [REDACTED] "ARPA-Supported Research Related to Intelligence Production," 18 May 1972.

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2. Most of the views expressed in [REDACTED] memo concerning the need for use of new techniques to improve the output of intelligence analysts are soundly put, in my opinion, and they refer to an area in which - Andy's comments to the contrary notwithstanding - PRG has sought to be involved over a period of several months. One of the problems was that [REDACTED] was assigned the project and he was able to give it little attention because of his sudden decision to retire.

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3. Andy told me in a conversation on 6 May that he was preparing a memorandum on the kinds of R&D in the behavioral sciences which he considered would be useful in the field of intelligence production. I have heard nothing further from him concerning such a memo so it might be worthwhile to check this out with him.

4. We need to get answers to several basic questions, it seems to me:

a. What research and development activities are underway which relate to the improvement of intelligence production?

b. What is being done outside the intelligence field which should be brought to the attention of intelligence managers, supervisors and analysts? How can this best be done?

c. Would it be worthwhile to survey what is now going on in the intelligence community to relate recent R&D in analytical methodologies to intelligence production activities? (A project I understand the DDI has instituted under a five-man team may be particularly applicable here. I also understand DIA has been active, particularly with respect to tying-in analysts with their computer data banks.)

d. In what segments of the intelligence production structure would recent R&D in analytical methodologies be particularly applicable?

e. What should the role of the PRG be in this field?

5. The foregoing is only suggestive, but this is a study area in which I think it is important that the PRG be active.

6. I would like you to make the development of proposals for projects dealing with research and development applications to improvement of intelligence production, and the accomplishment of these projects upon their approval by the D/DCI/IC, your major focus of attention.

[Redacted]  
Chief, PRG/IC

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Attachments:  
as stated

Distribution:  
o - addressee  
1 - PRG subject

[Redacted]  
1 - PRG chrono